



AD HOC ANNOUNCEMENT PURSUANT TO ART. 53 LR

Order intake accelerates on differentiated market approach and broad-based recovery

- Order intake rose by 5.0% to CHF 545.3 million, or by 9.2% in local currencies; momentum accelerated in the second half, with order intake increasing by 12%, reflecting a differentiated market approach and broader-based demand across regions and end markets.
- Sales decreased by 2.5% to CHF 514.2 million, but increased by 1.4% in local currencies; second-half momentum improved, supported by product sales efficiency and project seasonality
- EBIT margin reached 14.0% (previous year: 14.8%), despite increased investments in R&D and marketing to support future growth and innovation
- E-commerce end markets showed signs of recovery, driven by renewed investments in logistics automation, conveyor and sorting solutions.
- Market share gains in Asia and growth in China supported by localized R&D capabilities and stronger customer proximity
- Global Lifetime Services increased their share of Group sales to 15.2% (2024: 14.4%)
- Stable dividend proposed at CHF 32.00 per share

Sant'Antonino, Switzerland, March 12, 2026. The financial year 2025 saw first tangible results from Interroll's strategic and organizational realignment. Order intake developed across a wide range of projects, customers, regions, and end markets, providing a solid foundation for future revenue development. While sales performance reflected the still challenging market environment and regional differences, starting from a very low order backlog at the beginning of the year, overall revenue development remained stable, supported by product business, services, and improving order-to-revenue conversion. Regional development varied. In EMEA, growth was supported by a stronger focus on smaller projects, product sales, and the service business. In Asia-Pacific, weaker order intake in the first half affected sales development, while China returned to growth supported by an active product business and follow-up orders in key industries. In the Americas, reshoring trends and trade policies supported activity across North and Latin America, with project successes in Brazil and Mexico and solid demand development in the United States.

Development in the end markets

After a period of subdued activity, e-commerce-related end markets showed signs of recovery as investments in logistics automation, conveyor and sorting solutions resumed. The Airport end market continued to develop positively, supported by sustained demand for airport infrastructure and security screening solutions. The Battery segment recorded important progress with initial overseas orders from leading lithium-ion battery manufacturers. By contrast, Industrial Manufacturing and Automotive markets remained weak, reflecting continued investment restraint in a challenging macroeconomic environment, particularly in Europe.

Key Milestones

Executing its strategy, Interroll achieved first tangible results from sustained investments in product innovation and a focused go-to-market approach. Research and development was reorganized into a central Innovation Center complemented by decentralized regional product development centers, including the establishment of a dedicated R&D hub in China supporting localization, customer acquisition and market share gains. A global sales team for key accounts was established, while continued focus on small and mid-size projects, products and services strengthened the growth base and margin mix. Operational excellence

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initiatives have progressed, supported by faster order-to-revenue conversion and a strengthened local-for-local approach. The expansion of Global Lifetime Services further increased recurring revenues, raising its share of Group sales to 15.2% (2024: 14.4%).

Advancing innovation and market recognition, Interroll strengthened its positioning as a provider of customer-centric intralogistics solutions. The new MCP PLAY control concept, introduced at LogiMAT 2025, received the IFOY Award 2025 and confirmed strong market acceptance through initial projects.

Strengthening customer relationships and strategic partnerships, Interroll expanded its ecosystem across key growth markets. The acquisition of Sorteq broadened the sorter solution portfolio and supported the industrialization of chain belt sorter technology. Long-term cooperation agreements with Smiths Detection were renewed, a strategic partnership with IMA E-COMMERCE was established, and collaboration with CIMCORP progressed through several MCP system projects. The Rolling On Interroll (ROI) partner program added 14 new partners, expanding its global footprint to 50 countries and reinforcing Interroll's global partner network.

Financial performance

In 2025, sales decreased by 2.5% to CHF 514.2 million (2024: CHF 527.1 million). In local currencies, sales grew by 1.4%. Earnings before interest, taxes, depreciation, and amortization (EBITDA) amounted to CHF 94.1 million, corresponding to an EBITDA margin of 18.3% (CHF 100.4 million, 19.1%). Earnings before interest and taxes (EBIT) reached CHF 71.8 million, with an EBIT margin of 14.0% (CHF 77.8 million, 14.8%). Net result amounted to CHF 55.9 million, corresponding to a result margin of 10.9% (CHF 62.5 million, 11.9%). Total assets amounted to CHF 600.8 million as of December 31, 2025 (December 31, 2024: CHF 591.3 million). Equity increased to CHF 492.5 million, resulting in an equity ratio of 82.0% (CHF 472.2 million, 79.9%). Net financial assets increased to CHF 205.8 million (CHF 194.8 million). Operating cash flow amounted to CHF 54.1 million (CHF 92.0 million), reflecting a normalization of net working capital movements following significant releases in the prior years. Gross investments totaled CHF 17.5 million (CHF 20.7 million), including renewal investments in production facilities and lease capitalization under IFRS 16. Free cash flow reached CHF 40.3 million (CHF 77.4 million).

Proposals to the general meeting

A dividend of CHF 32.00 per share will be proposed to the Annual General Meeting on June 12, 2026 (previous year: CHF 32.00 per share).

Outlook

Signs of market stabilization broadened over the course of 2025, supported by growing demand in the project business. Feedback from customers and end users has been more optimistic across most verticals. At the same time, the macroeconomic environment remains challenging and geopolitical tensions could affect business performance. The long-term trend toward automation, driven by productivity requirements and labor shortages, continues to support demand for automation solutions. Interroll's commitment to "quality, speed and simplicity" remains unchanged and its values continue to guide the Company's culture.

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Annual media & investors conference 2026

Markus Asch, CEO, Heinz Hösli, CFO, Maurizio Catino, CSO and Ulrich Engenhardt, CTO will present the full-year 2025 results and provide some market and technology update today at 10:30 a.m. CET. at the SIX Convention Center in Zürich. The presentation for investors, analysts and media will be broadcast via **video webcast**. To access the live video webcast, please register using this [link](#). A recording of the webcast will be available after the call on Interroll's website.

Key performance indicators (KPIs) 2021-2025

In millions of CHF, unless otherwise stated	2025	2024	2023	2022	2021
Order intake/sales					
Total order intake	545.3	519.5	519.7	572.6	788.4
Rollers	106.9	98.6	99.1	126.5	134.6
Drives	179.0	181.6	171.2	211.8	191.6
Conveyors & Sorters	184.1	193.0	246.5	263.5	254.0
Pallet Handling	44.2	53.9	39.5	62.6	59.8
Total sales	514.2	527.1	556.3	664.4	640.1
Profitability					
EBITDA	94.1	100.4	106.3	129.3	122.5
in % of sales	18.3	19.1	19.1	19.5	19.1
EBIT	71.8	77.8	83.9	105.2	99.3
in % of sales	14.0	14.8	15.1	15.8	15.5
Result	55.9	62.5	66.3	82.8	80.6
in % of sales	10.9	11.9	11.9	12.5	12.6
Cash flow					
Operating cash flow	54.1	92.0	113.2	71.4	47.3
in % of sales	10.5	17.5	20.4	10.7	7.4
Free cash flow	40.3	77.4	91.1	49.2	-0.8
in % of sales	7.8	14.7	16.4	7.4	-0.1
Total investment	17.5	20.7	25.1	32.5	51.1
Balance sheet (as of December 31)					
Total assets	600.8	591.3	544.0	545.9	538.5
Goodwill	16.3	17.1	15.1	16.4	16.7
Net financial assets	205.8	194.8	133.2	70.8	46.1
Equity	492.5	472.2	410.8	394.2	345.4
Equity ratio (equity as % of assets)	82.0	79.9	75.5	72.2	64.1
Return on equity (in %)	11.6	14.2	16.5	22.4	24.5
Other key figures					
RONA (return on net assets, in %)	18.7	20.2	22.6	24.5	25.4
Average number of employees	2,379	2,303	2,294	2,500	2,421
Sales per employee (in thousand CHF)	216	229	243	266	264
Productivity	2.03	2.04	2.18	2.22	2.19

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Interroll Online Financial Reporting Platform

For the reporting year, online versions of Interroll's financial reports are also available at

<https://investors.interroll.com/download-center>.

Financial calendar

May 22, 2026	Publication of Sustainability Report 2025
June 12, 2026	Annual General Meeting
June 16, 2026	Dividend ex-date
June 18, 2026	Dividend payment date
July 31, 2026	Publication of Half-Year Report 2026 and Audio Webcast

Interroll shares

The registered shares of Interroll Holding AG are traded in the Main Standard of the SIX Swiss Exchange under the security number 637289.

About Interroll

The Interroll Group is the leading global provider of material-handling solutions. The company was founded in 1959 and has been listed on the SIX Swiss Exchange since 1997. Interroll provides system integrators and OEMs with a wide range of platform-based products and services in these categories: Rollers (conveyor rollers), Drives (motors and drives for conveyor systems), Conveyors & Sorters, as well as Pallet Handling (flow storage systems). Interroll products and solutions are used in express and postal services, e-commerce, airports, the food & beverage industry, fashion, automotive sectors, and many other industries. Among the end users are leading brands such as Amazon, Bosch, Coca-Cola, DHL, Nestlé, Procter & Gamble, Siemens, Walmart, and Zalando. Headquartered in Switzerland, Interroll has a global network of 36 operating companies with sales of CHF 514.2 million and around 2,400 employees (average number of employees (FTE) in 2025).